Contents

1 Building Civil Society Under the Shadows of Authoritarianism . . . 1
1.1 NGOs in Non-Democracies: The Dilemma of External Dependence . . . 3
1.2 Disaggregated State: Opportunities for Accessing Resources and Achieving Effectiveness . . . 5
1.3 NGO Leader as a Resource Agent . . . 7
1.4 Concepts: NGO Effectiveness and Leadership Ties . . . 8
1.4.1 NGO Effectiveness . . . 8
1.4.2 Leadership Ties . . . 11
1.5 Organization of the Book . . . 14
References . . . 15

2 Chinese NGOs: Thriving Amidst Adversity . . . 19
2.1 Rapid Growth of China's NGO Sector . . . 20
2.2 State Control and the Politics of Registration . . . 22
2.3 Crisis of Legitimacy . . . 25
2.4 Migrant Workers: Objects of Institutionalized Discrimination . . . 28
2.5 Migrant NGOs: Introducing the Core Cases . . . 31
2.5.1 Zhicheng Public Interest Law NGO . . . 31
2.5.2 Rural Women . . . 33
2.5.3 Little Bird Migrant Workers Mutual Support Hotline . . . 36
2.5.4 On Action International Cultural Center . . . 37
2.6 The Shadow Cases . . . 38
2.6.1 Friends of Nature . . . 38
2.6.2 Yirenping . . . 39
2.6.3 Self-Empowerment Service Center for Disabled Persons . . . 39
2.7 Conclusion . . . 39
References . . . 40

3 State Linkage Has Its Advantages 43
3.1 Linkages, Affiliations, and Effectiveness 43
3.2 Tong Lihua and the Zhicheng Public Interest Law NGO 47
3.3 Xie Lihua and Rural Women 51
3.4 Wei Wei and the Little Bird Migrant Workers Mutual Support Hotline 56
3.5 Ma Yang and the On Action International Cultural Center 58
3.6 Corroboration from Additional Cases: Friends of Nature, Yirenping, and the Self-Empowerment Service Center for Disabled Persons 60
3.7 Conclusion 64
References 65

4 Media Connections: Bridging the State-Society Divide 69
4.1 Civil Society, Media, and State 71
4.2 Tong Lihua and the Zhicheng Public Interest Law NGO 75
4.3 Xie Lihua and Rural Women 81
4.4 Wei Wei and the Little Bird Migrant Workers Mutual-Support Hotline 85
4.5 Ma Yang and the On Action International Cultural Center 88
4.6 Corroboration from Additional Cases: Friends of Nature, Yirenping, the Self-Empowerment Service Center for Disabled Persons 90
4.7 Conclusion 93
References 94

5 Capacity Without Legitimacy: The Limits of International Ties . . . 97
5.1 International Ties: Functions and Limitations 98
5.2 Tong Lihua and the Zhicheng Public Interest Law NGO 101
5.3 Xie Lihua, Wu Qing, and Rural Women 106
5.4 Wei Wei and the Little Bird Migrant Workers Mutual Support Hotline 112
5.5 Ma Yang and the On Action International Cultural Center 114
5.6 Corroboration from Additional Cases: Friends of Nature, Yirenping, and the Self-Empowerment Service Center for Disabled Persons 116
5.7 Conclusion 119
References 119

6 Understanding the Present, Looking to the Future 123
6.1 Leadership Ties and NGO Effectiveness 123
6.2 Future Research 128
6.3 Implications and Recommendations: NGO Effectiveness and Civil Society Development 129
References 132

Appendix: Scope, Data, Methodology, and Limitations 133

About the Author 141

About the Book 143

http://www.springer.com/978-3-319-03664-9

Building Civil Society in Authoritarian China
Importance of Leadership Connections for Establishing Effective Nongovernmental Organizations in a Non-Democracy

Tai, J.

2015, XV, 143 p. 15 illus. in color., Softcover
ISBN: 978-3-319-03664-9